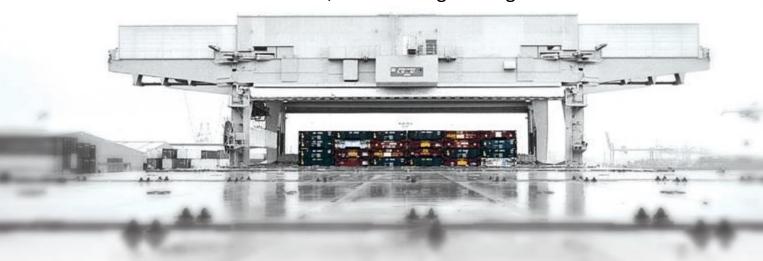
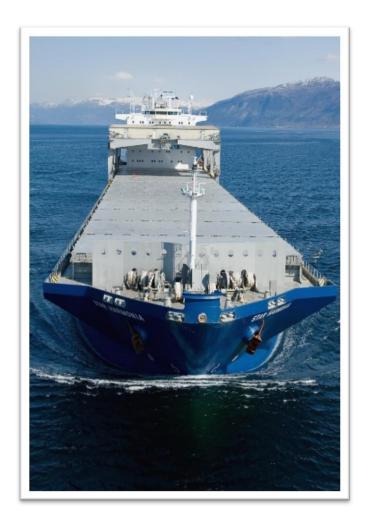
RESIRKULERING AV SKIP: HVEM HAR ANSVARET FOR AT DET GJØRES ETISK FORSVARLIG OG MILJØVENNLIG?

Marit Trodal, CR Manager Grieg Star Lars Klaveness, Sales Manager Grieg Green



Shippingforum, 20th March 2013

GRIEG STAR



- Part of the Grieg Group
 - 2012: 1754 employees
 - Gross revenue 2011: 5 408 MNOK
 - Result before tax 2011: 147 MNOK
 - 25% of dividend to Grieg Foundation
- Fully integrated shipping company with 889 employees
- Offices worldwide
- Owns and operates 30 open-hatch vessels + order book of 7 vessels
- Operate a fleet of 20-30 modern conventional bulk carriers
- Grieg Green AS



COMMITTED TO SUSTAINABILITY

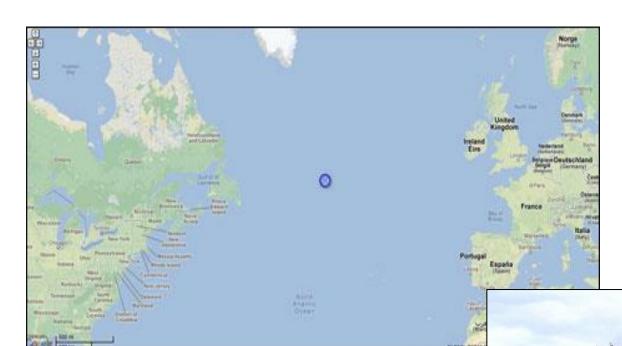


- Creating lasting value through our common efforts
- No harmful emissions to air, sea and land
- A committment to improve
- Supply chain sustainability





WHO IS RESPONSIBLE?

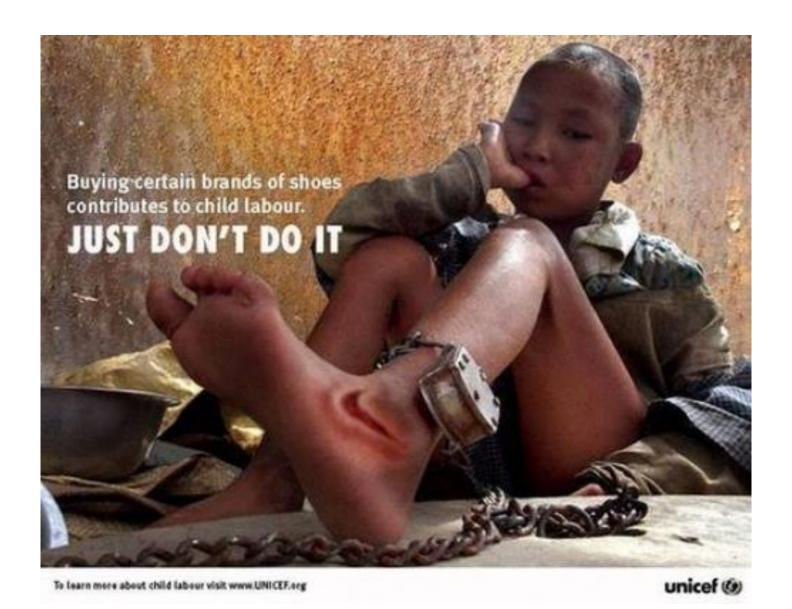


Whatever the Lyubov Orlova does to Ireland, it is unlikely that Canada will be held liable said Mr. Cahill, who, for two years enjoyed a clear view of the Lyubov Orlova from his St. John's law office.

"You would be hard pressed to say the Canadian government is responsible for a non-Canadian registered ship."

From the National post, Canada







BRIEF HISTORICAL OVERVIEW

NIKE:

1970s: We do not have any control over the factories

1980-1990s: Denying increased criticism, but takes small steps to monitor factories

2001: Director Todd McKean: "We had people there every day looking at quality. Clearly, we had leverage and responsibility with certain parts of the business, so why not others?"

2002 – Today: Audits and follow-up, but still criticised for not paying living wages. Also get some credit for willingness to improve.

SHIP RECYCLING:

1970s: Tightening of environmental laws in industrialised countries, cost of disposing hazardous waste increases dramatically.

1980s: We do not have control over the ship when it is sold and dismantled in developing countries

1992: Basel convention entered into force

Export and disposal of hazardous wastes

2012: 365 European flagged ships beached in in Pakistan, India and Bangladesh in 2012. An increase from 210 ships in 2011.

????: Hong Kong Convention

Beaching still allowed



INCREASED EXPECTATIONS FROM STAKEHOLDERS

- Stakeholders influence companies to act in a sustainable way.
 - Customers? Business partners? Non-governmental organisations?
 - Authorities? Banks? EU? ...

Splitting up of value chain and use of suppliers in production of goods and services – responsible for what?

- Supply chain sustainability:
 - Companies require suppliers to observe regulations, values, norms, conduct audits





IKEA

From Supply Management – 25. February 2012:

"IKEA is preparing to cut suppliers unwilling or unable to satisfy the requirements of its code of conduct, as it aims to achieve 100 per cent compliance this year.

The retail chain has a goal of making all of its suppliers compliant with its 'Iway' supplier code, which enforces standards on the environment, safety and social and working conditions. In its latest sustainability report, the company said it expected some existing vendors would not be fully compliant by the deadline of the end of September, and was preparing to "phase out" those who did not meet the standards.

The company has 1,026 home furnishing suppliers in 53 countries. In total, 60 per cent of these are Iway approved. Some 90 and 94 per cent of vendors in Europe and the Americas are, but only 11 per cent in China."





Flere norske skipsvrak forsøpler asiatiske strender

Dette oljetankskipet er ett av tilsammen 37 skipsvrak med tilknytning til Norge som i fjor ble vraket på strender i Pakistan, India og Bangladesh.

Øystein Aldridge, Ida De Rosa

Skinene ble solgt av norske eller Norges-tilknyttede selskaper so



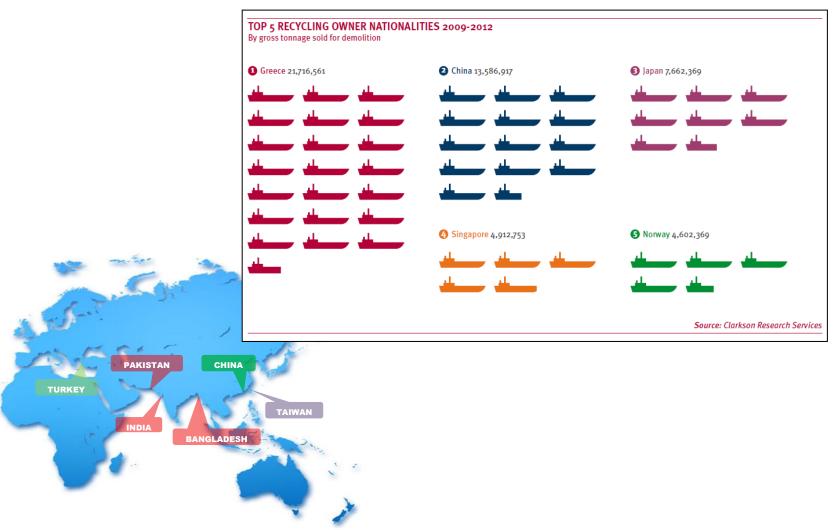
Anbefal 33 personer anbefaler dette. Registrer deg for å se hva

Disse skipene ble vraket:

Minst 37 skip som har vært på norske hender ble vraket i Serest-Asia i lepet av 2012.

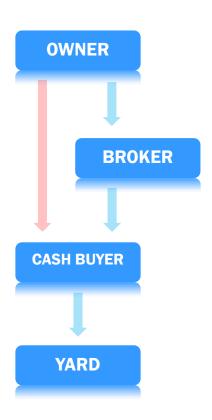


HOW IS THE SHIP RECYCLING INDUSTRY WORKING?





HOW IS THE SHIP RECYCLING INDUSTRY WORKING?



- "Cash buyers"; an intermediary buying vessels for cash with prompt payment and resell the vessels to ship recycling yards.
- Speculation and competition amongst cash buyers often push prices above the prices the recycling yards pay.
- This speculation creates problems when steel prices decreases, many cash buyers tend to renegotiate contracts.
- The industry is based on a very poor reputation the last decades, but even the industry is getting more professionalized, most of the big actors show limited interest to invest in the yards or their workers.
- There are good alternatives selling to recycling yards in China and Turkey.

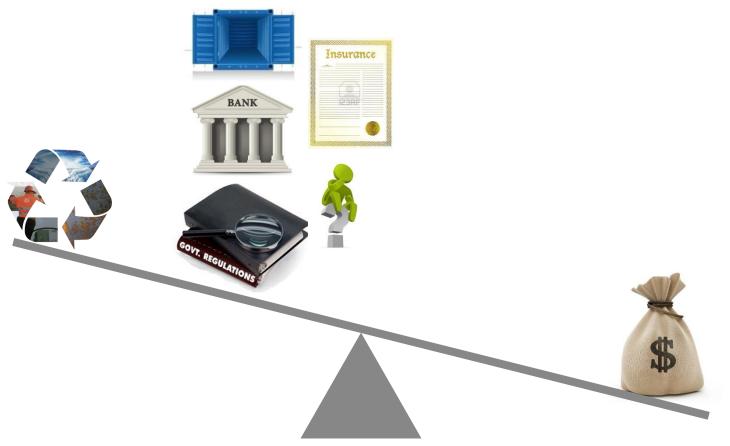


SHIP RECYCLING INDUSTRY - MAIN DRIVERS





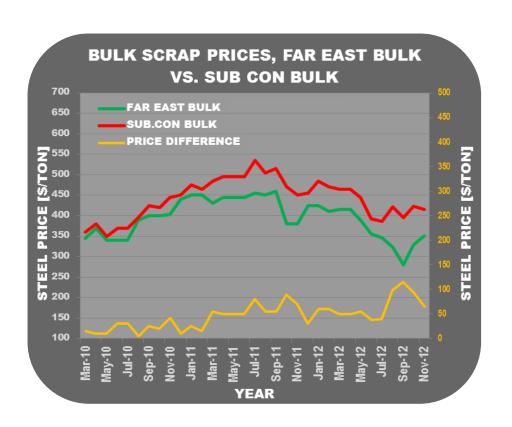
WHY SHIPOWNERS CHOOSE TO BEACH VESSELS AND HOW THEY AVOID RESPONSIBILITY



...but what about CR?



MARGINAL PRICE DIFFERENCE – \$ ONLY COUNTS



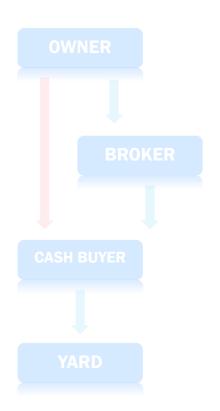
EX. RECYCLING OF A PANAMAX BULKER

-	India	China				
Light Weight (LDT): Price (USD/ LDT):	10.000 400,-	10.000 360,-				
Total Price: Price Difference:	USD 4.000.000,-	USD 3.600.000,-				
Deviation cost: (China → India)	USD 350.000,-					
Exclusion List:	USD 0 - 500.000,-					
Net Difference: (no exclusions)	USD 50.000,-					

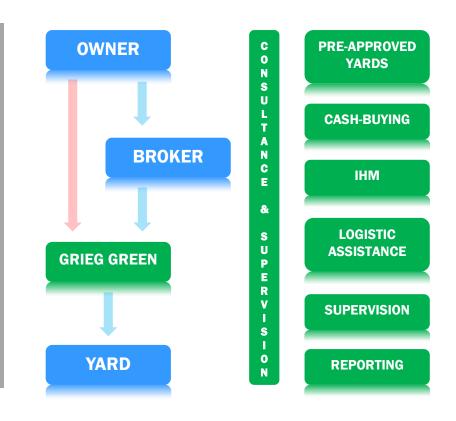


TRADITIONAL CASH BUYERS VS GRIEG GREEN

TRADITIONAL PROCESS



GRIEG GREEN PROCESS





TRADITIONAL CASH BUYERS VS GRIEG GREEN

TRADITIONAL PROCESS







GRIEG GREEN PROCESS











PRE-APPROVED YARDS (SRFP)

SALES & CONTRACT

DELIVERY & ACCEPTANCE

 IHM

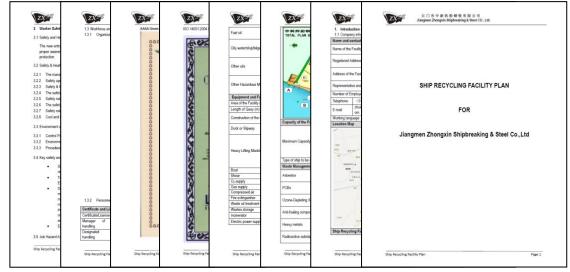
SHIP RECYCLING PLAN (SRP)

PRE-CLEANING

DISMANTLING

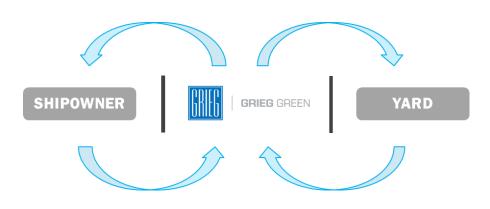


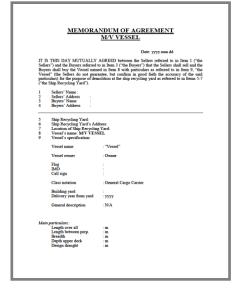






PRE-APPROVED **SALES & CONTRACT DELIVERY &** PRE-CLEANING **FINAL REPORT**





VESSEL SPECIFICATION
PLACE AND TERMS OF
DELIVERY
TERMS OF PAYMENT
GUARANTEE OF GREEN
RECYCLING
EXCLUSION LIST
CLOSING DOCUMENTS

BOTH CONTRACT ARE DEVELOPED TO FIT EACH OTHER AND MINIMIZE RISK

PRE-APPROVED YARDS (SRFP)

SALES & CONTRACT

DELIVERY & ACCEPTANCE

ΗМ

SHIP RECYCLING PLAN (SRP)

PRE-CLEANING

DISMANTLING





IHM

PRE-CLEANING

No.	Tbl A/B	Hazardous Materials *1	Location: Zone, Compartment, System	Equipment	Object to Check (Component, Material)	Manufacturer / Brand Name	Document Analysis Result '2	Check Procedure *3	Sample No.	Pic No.	Check Result *4	Appro
		Inve	ntory Part I-1 Paints	and Coating syste	ms containing	materials listed	in Table A a	ind Table 8	3 of app	endix	1 of guide	elines
1	A	Organtin compounds	Underwater part (flats and underwater sides)	Anti-fouling system	Paints	International	N	v				
2	В	Lead	A deck	Deck	Paints	International	Unknown	s				
3	B/A	naphthalenes, PCBs	A deck	Deck	Paints	International	Unknown	s				
4	В	Lead	A deck	Exposed wall	Paints	International	Unknown	s				
5	B/A	naphthalenes, PCBs	A deck	Exposed wall	Paints	International	Unknown	s				
6	В	Lead	Car hold space	Deck	Paints	International	Unknown	s				
7	B/A	naphthalenes, PCBs	Car hold space	Deck		100000	1775	1000				
8	В	Lead	Car hold space	Side wall								
9	B/A	naphthalenes, PCBs	Car hold space	Side wall			S. S.					
10	В	Lead	Engine room	Side wall		1		1				9 -
11	B/A	naphthalenes, PCBs	Engine room	Side wall		1		1.0			1	
12	В	Lead	Quarter & side ramp	Ramp				T	14			
13	B/A	naphthalenes, PCBs	Quarter & side ramp	Ramp			600	tiel.			1	4

Visual/Sampling Check Plan



Antifouling System Certificate/DNV



C PRE-APPROVEI
O YARDS (SRFP)

SALES & CONTRACT

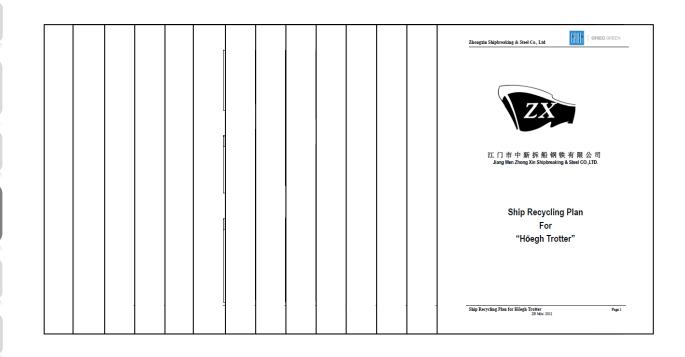
DELIVERY & ACCEPTANCE

IHM

SHIP RECYCLING PLAN (SRP)

PRE-CLEANING

DISMANTLING





PRE-APPROVED YARDS (SRFP)

SALES & CONTRACT

DELIVERY & ACCEPTANCE

HW

SHIP RECYCLING PLAN (SRP)

PRE-CLEANING

DISMANTLING







- 1. Administration building
 - Canteen
- 3. Storage House
- I. Stabilization Workshop
- 5. Main Power Room
- 6. PCT/WWT Workshop
- 7. Maintenance Workshop
- 8. Incineration Workshop

- 9. Incineration Workshop, II
- 10. Phase II, Land
- 11. Phase II, Land
- 12. Phase II. Land
- 13. Phase II, Land
- 14. Leachate Pool
 15. Surface Water Pool
- 16. Landfill Site Phase I







PRE-APPROVED YARDS (SRFP)

SALES & CONTRACT

DELIVERY & ACCEPTANCE

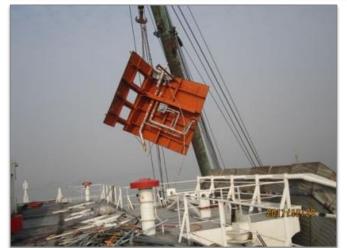
HM

SHIP RECYCLING PLAN (SRP)

PRE-CLEANING

DISMANTLING









PRE-APPROVED **SALES & CONTRACT DELIVERY &** PRE-CLEANING **FINAL REPORT**





PROJECTS – COMPLETED AND ONGOING



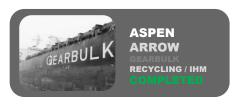


















THANK YOU FOR YOUR ATTENTION



